

# **Business model for IoT Startups**

## **How to define it?**

**Lukasz Malinowski, IoT Advisor and Trainer**



**Spoiler alert!**

Starting an IoT initiative  
requires **significant**  
upfront investment.

# IoT spans across multiple domains

## Required competencies:

- Connectivity and IoT Backend infrastructure.
- End-user Software and Backend.
- Hardware and Firmware.
- Security.

Those skills are mandatory  
but **costly** when you  
outsource them.

Learning takes time...

**time = money**

Done! I've got an exciting  
hardware prototype!

**Spoiler alert!**



Hardware units are  
expensive before you  
reach a **substantial scale.**

Once you cover  
the **initial expenses**...

You need to predict the  
**operational costs!**

## IoT operational costs:

- Connectivity.
- Cloud resources.
- End-user support.
- Consumption model.

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- Connectivity.
- Cloud resources.
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**hard to predict**

# IoT Startups Business models.

## Business model options:

- **Fixed-price** for the IoT-enabled product.
- **Subscription**-based offering.
- **Value-added** services.

## Fixed-price:

- The end-user covers the connectivity fees.
- Limited backend expenses.
- Self-service support.



We **initially earn** but  
lose money in the long run.

\*) How do you get people to buy new products?

## Subscription-based:

- Connectivity fees (typically) included.
- Variable backend expenses.
- Support tiers.

We need to keep inventing to  
**retain customers.**

Profitable in the **long run.**

\*) Provided that our cost estimations are correct!

**Value-added** services:

- Fixed-price + subscription.

Multiple **one-time** purchases  
and/or  
**subscriptions.**

\*) It may or may not require the initial payment.

# Important assumptions

**Security/privacy incident  
kills your brand.**

**\*) Trust is priceless.**

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Every sold product/service  
maintains or increases  
**your margins.**

**\***) Design for scale.

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Rebuilding infrastructure is  
more expensive than a  
solid **initial design**.

\*) Strong foundations pay dividends.

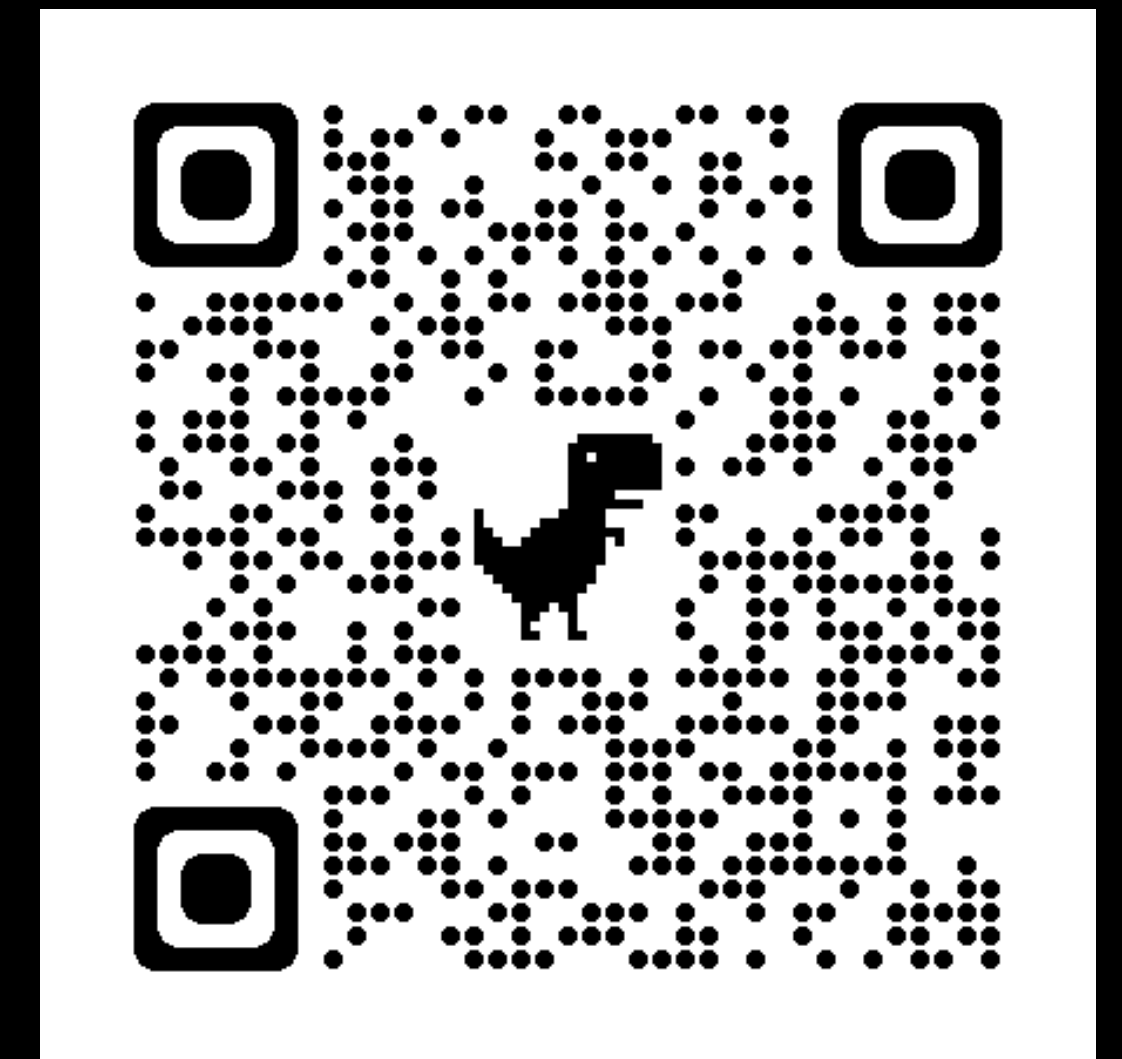
# Q&A / Thank you!

## Lukasz Malinowski

Internet of Things Advisor and Trainer

### Services:

- business case definition
- architecture design/review
- training



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